

ANREV/INREV/NCREIF Fund Manager Survey 2015

Snapshot Research

Consolidation, driving concentration in top 10 fund managers

- > Top 10 fund managers comprise 36.5% of total AUM
- > Non-listed real estate funds make a comeback in 2014
- > Different sized fund managers offer investors different style strategies

Total real estate assets under management (AUM) increased to €1.8 trillion in 2014, up 28.6% from €1.4 trillion in 2013. Top 10 fund managers comprise 36.5% of total AUM while those in the lower quartile group collectively manage just over 1.1% of AUM. This demonstrates increasing concentration in the larger fund managers and growing extremities across the fund management industry as a whole.

Brookfield Asset Management tops the list in the Fund Manager Survey 2015, up one place from last year's rankings, with €103.8 billion of total real estate AUM. The Blackstone Group ranks second with €99.5 billion, while CBRE

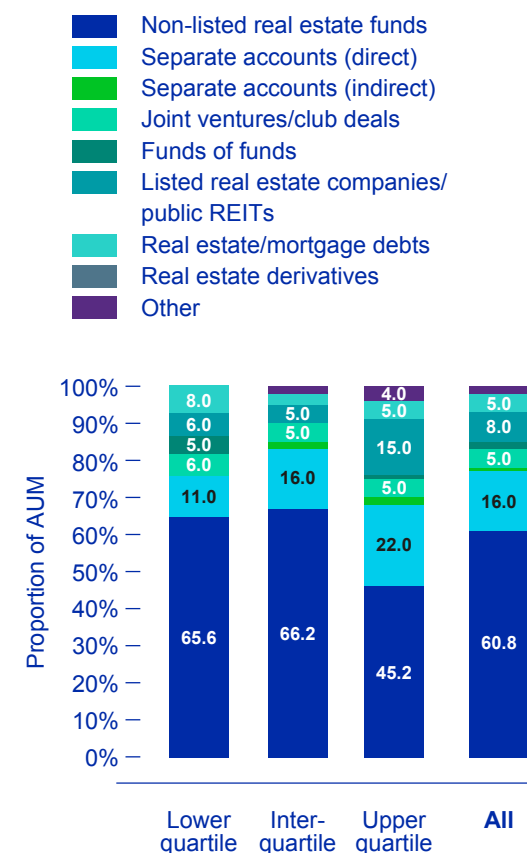
Global Investors remains in third place with €74.5 billion. These three fund managers have consistently ranked in the top three since the 2012 survey.

In Europe AXA Real Estate continues to be the largest fund

manager, with €52.0 billion of European real estate AUM, followed by CBRE Global Investors and Credit Suisse, with AUM of €37.1 billion and €36.6 billion respectively. CapitalLand is the largest fund manager in the Asia Pacific region, with total real estate AUM of €42.7 billion. Next is Fosun Property Holdings with €18.5 billion, followed by ARA with €16.4 billion real estate AUM. The top three spots in North America are held by Brookfield Asset Management (€90.4 billion AUM), The Blackstone Group (€62.7 billion) and TIAA Henderson Real Estate which has AUM of €46.2 billion.

Irrespective of manager size non-listed real estate funds remains the dominant product line, representing 60.5% of total AUM in 2014. This is followed by separate accounts, which comprise a higher proportion of AUM for the upper and interquartile ranges than for lower quartile managers. Top quartile fund managers have a higher AUM share in listed real estate funds/public REITs (14.9%) when compared with small and medium-sized managers; while lower quartile managers have a greater share in funds of funds (4.9%) and real estate/mortgage debts (7.7%) than medium- and large-sized managers.

Figure 1: Total real estate assets under management by product type and quartiles



'Irrespective of manager size non-listed funds remains the dominant product line'

Diversity in products is generally increasing with real estate/mortgage debt and derivatives seeing their share of AUM rise to 4.9% and 0.1% respectively in 2014, a return to market for derivatives.

The main source of capital for non-listed direct real estate vehicles is from institutional investors which represent 85.4% of total AUM. More than half is from European investors, while the remainder is split almost 50:50 between those from Asia Pacific and those from North America. Asia Pacific investors represent a much higher proportion than they did in the previous year, 22.9% in 2014 compared with 14.2% in 2013.

Pension funds continue to make up the lion share of capital, representing 42.8% of the institutional client base in 2014, a slight decrease from the 50.4% the previous year. Insurance companies remain the second largest group of institutional investors; their share has grown slightly to 14.4% in 2014,

‘There is increasing diversity in the sources of institutional capital’

but has increased fivefold between 2011 and 2014. Fund of funds managers have gained prominence as their share has increased from 2.7% in 2012 to 6.7% in 2014. High net worth individuals (HNWIs) and family offices

also represent a significant growth in share of capital at 7.5% in 2014 compared with 4.9% the previous year. Meanwhile sovereign wealth funds have reduced their activity in non-listed vehicles comprising only 6.7% of institutional capital in 2014, a significant fall from 15.0% in 2011.

Investors have a broad range of non-listed real estate funds in which to invest in, 1,751 in total with a cumulative value of €830.5 billion. By number 67.2% are European funds, 15.2% Asia Pacific and 12.4% North American. Funds targeting South America and Africa make up a small proportion at 1.5% and 0.1% respectively, while the remaining 3.5% are funds with a global strategy. By value, European funds represent the largest share at 44.3% of total value; North American funds comprise 26.6% of value and Asia Pacific funds 11.8%.

By style, core (61.4%) represents the largest fund style, while value added and opportunistic funds comprise 2.0% and 26.6% of total value respectively. Top quartile fund managers are more focussed on delivering a core strategy (63.9%); while lower quartile fund managers adopt a more opportunistic strategy, where non-core funds make up 87.7% of their total non-listed real estate funds value.

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Figure 2: Breakdown of institutional client base by type

