



# Portfolio Management

1 – 7 October 2020, Online Course

1 October 2020



10.00 – 11:00 (CET)

## Course introduction

- Welcome by INREV
- INREV/Henley Certificate
- Introduction and course objectives
- Introduction course participants

**Christian Delaire**

(Course leader)  
Fonciere Atland

11:00 -12.00 (CET)

## Monitoring an existing portfolio

- What are the organisational choices to manage an indirect portfolio?
- As an investor, how close do you need to be to your investments?
- Asset versus portfolio level
- Risk management and managing style drift

**Matthias Pilz**

Allianz Real Estate

2 October 2020



10:00 - 11.00 (CET)

## Reporting and day to day operational management

- Day to day operational management
- Needs and demands of reporting
- Managing deviations from expectations
- Standard reporting tools, e.g. SDDS
- Benchmarking and comparison with market indices

**Sander Veltman**

Syntrus Achmea Real  
Estate & Finance

11.00 -12.00 (CET)

## Buy, sell and hold process

- Rebalancing your portfolio over time
- Reinvestment decisions, managing expected and unexpected capital flows coming back
- Rise of open-end fund structures and co-investment
- Active decisions versus passive decisions

**Maarten Jennen**

PGGM



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6 October 2020



10.00 - 11.00 (CET)

## Liquidity and secondary trading considerations

- Secondaries market overview
- Trading / secondaries: Indirect portfolio liquidity
- Secondary trading / recapitalization as a way to reduce/increase your existing investments in funds and get exposure to new funds
- Secondary market participants
- Alternative types of secondaries
- Unexpected cash flows

**Thomas Kallenbrunnen**

PGIM Real Estate

11:00 -12.00 (CET)

## Governance: role of the investor and best practices

- Fund governance (Advisory board, shareholder meetings, etc): respective roles and best practices
- Key decisions (acquisitions and sales, termination / extension, others) and capacity to influence these decisions
- How standards and guidelines can help

**Neil Harris**

UBS Wealth  
Management

12.00 - 12.15 (CET)

## Explanation case study

**Christian Delaire**

Fonciere Atland

7 October 2020



10.00 - 11.30 (CET)

## Case study

11.30 - 12.15 (CET)

## Straight talking - Q&A session

- Lessons learned from previous market downturns
- Growth of open end fund market
- Impact of Covid-19 on fund raising

**Mike Clarke**

12.15 - 12.30 (CET)

## Course wrap-up

**Christian Delaire**

Fonciere Atland