



ESG for Non-listed Real Estate Investment

2 – 12 February 2021, Online Course

2 February 2021



10.00 – 11:00 (CET)

Course introduction

- Welcome by INREV's CEO Lonneke Löwik
- Course introduction and objectives
- Break-out discussion

Christopher Wright

(Course leader)
Norges Bank Investment
Management

11:00 -12.15 (CET)

ESG standards and practices in real estate

- Emerging standards for net zero energy/carbon buildings
- Legislation and building codes that support green strategies
- Diversity and inclusion
- Health and well-being (incl. covid-19 response)

Douglas Crawshaw

Willis Towers Watson

3 February 2021



10:00 – 11:15 (CET)

The long-term investor perspective

- ESG objectives, motivations, and risk drivers.
- How to develop and implement an ESG strategy
- Key ESG challenges for long-term investors.
- Using CRREM decarbonization pathways to understand climate transition risk

Derk Welling

APG Asset Management

11:15 – 12:30 (CET)

The fund manager perspective

- Evolution of client needs around ESG
- How we manage ESG performance
- Key ESG challenges for fund managers

Justin Travlos

AXA – IM Real Assets



ESG for Non-listed Real Estate Investment

2 – 11 February 2021, Online Course

4 February 2021



10:00 – 11:00 (CET)

Impact Investing

- How is impact investing applied to real estate
- Approaches to measure non-financial impact
- Real life examples and key trends

Nathalie Caillard

AMPERE Gestion

11:00 – 12:00 (CET)

Break-out discussion Impact Investing

12:00 – 12:30 (CET)

INREV Update

- Sustainability Reporting Guidelines
- Climate Risk and Impact Investing Initiatives
- INREV ESG Committee Update

Christopher Wright

Bahar Yay Celik

INREV

10 February 2021



10:00 -11.00 (CET)

ESG-related regulations

- The potential impact of the EU green taxonomy on real estate markets
- The Sustainable Finance Disclosures Regulation (SFDR)

Christine Ormond

Kate Binedell

Bryn Cave Leighton Partners

11:00 -12.15 (CET)

Implementing ESG across the life cycle of an asset

- Integrating ESG considerations into acquisition decision making
- Driving improvements through proactive property and asset management
- Real life examples ESG investments

Abigail Dean

Nuveen Real Estate

12:15 – 12:30 (CET)

Explanation case study

Christopher Wright

Norges Bank Investment
Management

11 February 2021



10:00 - 11.45 (CET)

Case study

11:45 – 12:00 (CET)

Course wrap-up

Christopher Wright

Norges Bank Investment
Management

INREV