



INREV Advanced Tax Seminar 2021

2 November 2021 – London

Tuesday
2 November 2021

Hyatt Regency London
The Churchill
30 Portman Square
London W1H7BH

events@inrev.org
+31 (0)20 235 86 02
www.inrev.org

*Special thanks to our
sponsor:*



12:00	Registration & lunch
13:00	Welcome Jeff Rupp, Director of Public Affairs, INREV
13.15	Taking stock: the impact of recent economic and political trends Julie Patterson, Head of Investment Management, EMA Regulatory Centre of Excellence, KPMG <ul style="list-style-type: none">• The impact of Covid-19 on economic and social imperatives• How these drivers are influencing government and regulatory policy• Potential implications for the real estate sector
13.45	Taxing questions: how will recent tax developments shape the real estate landscape? Richard van der Linden, Partner, PwC <ul style="list-style-type: none">• Recent trends in tax landscape• The European Commission tax plan for the 21st century - EU directive and use of shell companies consultation• OECD pillar two recommendations• Tax ethics generally - avoiding reputational risk
14:15	Break-out Small group discussion followed by a 15-minute feedback session <ul style="list-style-type: none">• What are the most important recent tax-related challenges?• How will this shape the future of future tax environment / the real estate industry?
15:30	Coffee break



INREV Advanced Tax Seminar 2021

2 November 2021 – London

Tuesday
2 November 2021

Hyatt Regency London
The Churchill
30 Portman Square
London W1H7BH

events@inrev.org
+31 (0)20 235 86 02
www.inrev.org

**Special thanks to our
sponsor:**



16:00

An evolution in best practice: the INREV Code of Tax Conduct

Interview with Francisco da Cunha, Partner, Deloitte
Remko van Hijum, Head of Tax, Bouwinvest
Abbas Suleiman, Senior Director Structured Finance, Invesco Real Estate

- Five pillars of the INREV Code of Tax Conduct
- Making it tangible and meaningful in your tax policy
- Challenges and potential conflict of interests
- Adoption in the real estate industry

16:45

Market outcomes: the industry perspective on new tax developments

Panel discussion moderated by Keith O'Donnell, Managing Partner, Atoz Tax Advisors

Panel members:

Martijn Bottenberg, Tax Manager M&A, APG Asset Management
Nina Grunow-Jensen, Head of Transaction and Tax, P+, Pensionskassen for Akademikere
Gwen Hassert, Global Head of Tax, UBS Asset Management REPM
Friederike Werner, Team Lead Product Development, DWS

- COVID-19 related challenges
- Desire for tax certainty
- Reconsideration of standing portfolio structures
- Attractive structures for future investments
- Tolerance for tax-related risk
- Social role, behaviour and public perceptions: Code of Tax Conduct

17:15

Wrap up by moderator

Jeff Rupp, Director of Public Affairs, INREV

17:30

End

19:00

Drinks and dinner