



INREV Advanced Tax Seminar 2021

2 November 2021 – London

Tuesday
2 November 2021

Hyatt Regency London
The Churchill
30 Portman Square
London W1H7BH

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www.inrev.org

*Special thanks to our
sponsor:*



12:00 **Registration & lunch**

13:00 **Welcome**
Jeff Rupp, Director of Public Affairs, INREV

13.15 **Taking stock: the impact of recent economic and political trends**
Julie Patterson, Head of Investment Management, EMA Regulatory Centre of Excellence, KPMG

- The impact of Covid-19 on economic and social imperatives
- How these drivers are influencing government and regulatory policy
- Potential implications for the real estate sector

13.45 **Taxing questions: how will recent tax developments shape the real estate landscape?**
Richard van der Linden, Partner, PwC

- Recent trends in tax landscape
- The European Commission tax plan for the 21st century - EU directive and use of shell companies consultation
- OECD pillar two recommendations
- Tax ethics generally - avoiding reputational risk

14:15 **Break-out**
Small group discussion followed by a 15-minute feedback session

- What are the most important recent tax-related challenges?
- How will this shape the future of future tax environment / the real estate industry?

15:30 **Coffee break**



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- 16:00 **An evolution in best practice: the INREV Code of Tax Conduct**
Interview with Francisco da Cunha, Partner, Deloitte
Remko van Hijum, Head of Tax, Bouwinvest
Abbas Suleiman, Senior Director Structured Finance, Invesco Real Estate
- Five pillars of the INREV Code of Tax Conduct
 - Making it tangible and meaningful in your tax policy
 - Challenges and potential conflict of interests
 - Adoption in the real estate industry
- 16:45 **Market outcomes: the industry perspective on new tax developments**
Panel discussion moderated by Keith O'Donnell, Managing Partner, Atoz Tax Advisors
- Panel members:
Martijn Bottenberg, Tax Manager M&A, APG Asset Management
Nina Grunow-Jensen, Head of Transaction and Tax, P+, Pensionskassen for Akademikere
Gwen Hassert, Global Head of Tax, UBS Asset Management REPM
Friederike Werner, Team Lead Product Development, DWS
- Transition to the post COVID-19 environment
 - Attractive structures for future investments
 - Tax risk, reputation and ethics
- 17:15 **Wrap up by moderator**
Jeff Rupp, Director of Public Affairs, INREV
- 17:30 **End**
- 19:00 **Drinks and dinner**